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**UNITED STATES DISTRICT COURT  
CENTRAL DISTRICT OF CALIFORNIA**

CONSUMER FINANCIAL PROTECTION  
BUREAU,

Plaintiff,

vs.

MORGAN DREXEN, INC., ET AL.,

Defendants.

CASE NO. SACV 13-1267-JLS (JEMx)

**ORDER (1) GRANTING PLAINTIFF'S  
MOTION FOR SANCTION OF  
DEFAULT JUDGMENT AGAINST  
MORGAN DREXEN, INC. (Docs. 255-2,  
274) AND (2) REQUIRING  
SUPPLEMENTAL BRIEFING AS TO  
DEFENDANT WALTER LEDDA**

1 **I. INTRODUCTION**

2 Before the Court is a Motion for Sanctions filed by Plaintiff Consumer Financial  
3 Protection Bureau (the “Bureau”). (Mot., Docs. 255-2, 274.) Defendants Morgan Drexen  
4 Inc. and Walter Ledda filed an Opposition, and Plaintiff replied. (Opp’n, Doc. 261; Reply,  
5 Doc. 262.) After considering the briefing and supporting documentation submitted by the  
6 parties, holding an evidentiary hearing, and taking the matter under submission, the Court  
7 GRANTS Plaintiff’s Motion for Sanctions against Defendant Morgan Drexen Inc. and  
8 ORDERS supplemental briefing regarding the potential personal liability of Defendant  
9 Walter Ledda and whether default judgment should be entered against him as well.

10  
11 **II. BACKGROUND**

12 Morgan Drexen, Inc. has been in business since 2007.<sup>1</sup> Defendant Walter Ledda is  
13 the Chief Executive Officer of Morgan Drexen and has been a member of the company’s  
14 Board of Directors since May 21, 2007. Morgan Drexen provides debt settlement and  
15 bankruptcy services to attorneys and consumers. Specifically, Morgan Drexen works with  
16 attorneys to service clients who are subject to actions and lawsuits by organizations within  
17 the debt collection industry.

18 Prior to October 27, 2010, the effective date for recent amendments to the  
19 Telemarketing Sales Rule (“TSR”), consumers paid the attorneys that contract with  
20 Morgan Drexen an up-front engagement fee and a monthly fee for debt settlement services.  
21 However, in 2009, Morgan Drexen became aware of proposed amendments to the TSR  
22 that would ban advance fees for debt settlement services. Morgan Drexen considered the  
23 proposed amendments to be a threat to its business. As the October 27, 2010 effective date  
24 approached, Morgan Drexen began contracting with attorneys to not only offer debt  
25 settlement services to customers, but also offer bankruptcy services. Customers are

26 \_\_\_\_\_  
27 <sup>1</sup> Unless otherwise noted, all facts in this section were undisputed by Defendants in their  
28 Statement of Genuine Issues of Fact. (Doc. 188-1.)

1 required to sign separate contracts for the debt settlement services and bankruptcy services.  
2 Under the debt settlement contract, the consumer pays no up-front fees. Under the  
3 bankruptcy services contract, the consumer must pay an up-front engagement fee and a  
4 monthly maintenance fee.

5 On August 20, 2013, the Bureau filed suit against Defendants. The Complaint  
6 asserts six claims, four for violations of both the TSR, 16 C.F.R. § 310, and the Consumer  
7 Financial Protection Act (“CFPA”), 12 U.S.C. §§ 5531, 5536(a)(1), and two solely for  
8 violations of the CFPA. The Bureau alleges, among other things, that Defendants violated  
9 the TSR and the CFPA by (1) requesting or receiving up-front fees for debt relief services,  
10 and (2) representing to consumers that they will not be charged advance fees for debt relief  
11 services, but in fact charging such fees. In short, the Bureau claims that Defendants  
12 bundled unnecessary bankruptcy services into the package to disguise the fact that they  
13 continued to charge an upfront fee for what were essentially debt relief services.

14  
15 **A. The Parties’ Motions for Summary Judgment**

16 On October 7, 2014, Defendants filed a motion for partial summary judgment, and  
17 on October 8, 2014, the Bureau filed a motion for summary judgment. On November 25,  
18 2014, the Court issued an Order regarding the parties’ motions for summary judgment,  
19 relying on the following evidence concerning Defendants’ debt settlement and bankruptcy  
20 services:

21  
22 Between October 27, 2010 and August 31, 2014, 95% of Morgan Drexen’s  
23 customers signed up for both debt settlement and bankruptcy services. ([Defs’  
24 SGI] ¶ 124.) Approximately 93% of those enrolled in both services were  
25 charged an up-front fee. (Id. ¶ 128.) However, of those enrolled in both  
26 services during that time period, somewhere between 0.897% and 5.1% filed a  
27  
28

1 Chapter 7 bankruptcy petition. (Hanson Decl., Pltf’s SJ Ex. 138 ¶ 35, Doc. 176;  
2 Walker Decl., Defs’ Opp’n Ex. 11 ¶ 125, Doc. 188-8; Defs’ SGI ¶ 294.)<sup>2</sup> Only  
3 0.7% of those customers enrolling in any program offered by Morgan Drexen  
4 between October 27, 2010 and August 31, 2014, signed up for debt settlement  
5 services only (Defs’ SGI ¶ 133), while 4.3% of those customers enrolling in any  
6 program offered by Morgan Drexen between October 27, 2010 and August 31,  
7 2014, signed up for bankruptcy services only. (Defs’ SGI ¶ 138.)

8  
9 For those customers signing up for both debt settlement and bankruptcy  
10 services, a Chapter 7 bankruptcy petition is prepared using information received  
11 from the customer, whether or not the customer decides to file for bankruptcy.  
12 (Id. ¶¶ 203, 209, 212.) Morgan Drexen and the contracting attorneys believe  
13 that preparing Chapter 7 bankruptcy petitions for all clients serves a strategic  
14 advantage when conducting debt settlement negotiations with creditors and can  
15 result in better agreements due to the threat of bankruptcy. (Id. ¶¶ 299, 302.)  
16 The [Bureau], on the other hand, alleges that there is only anecdotal evidence  
17 that the threat of bankruptcy results in greater debt reduction and better  
18 settlements, and contends that Morgan Drexen is providing bankruptcy services  
19 and preparing petitions simply to charge up-front fees from customers for debt  
20 settlement services. (Id. ¶¶ 300-314, 317, 327.)

21  
22 (Order at 4-5, Doc. 198) (footnote in original). In its motion for summary judgment, the  
23 Bureau asserted that Defendants have unlawfully charged nearly 60,000 customers  
24 improper “up-front” fees totaling \$90.7 million, because little if any bankruptcy services  
25 are actually performed for the customers. In response, Defendants asserted that a Chapter  
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27 <sup>2</sup> The parties dispute the actual percentage of customers who filed for bankruptcy during this time.  
28

1 7 bankruptcy petition is prepared using information received from the customer, whether  
2 or not the customer decides to file for bankruptcy, because the preparation of the petition  
3 serves as leverage in debt settlement negotiations, prevents litigation, and helps customers  
4 obtain better settlement offers from creditors. Defendants further argued that the reason so  
5 few customers ultimately file for bankruptcy is that “many consumers are unwilling to pull  
6 the bankruptcy trigger,” “some consumers drop out of the bankruptcy process when they  
7 feel they can resolve their own debts,” and it is “the failure to pay fees in full that prevents  
8 many bankruptcy petitions from being filed.” (Defs’ Opp’n at 15-16.)

9 Relying on the evidence submitted and assertions made by Defendants, the Court  
10 denied both motions for summary judgment. The Court found that the existence and use of  
11 bankruptcy petitions were highly relevant to the central issue of whether Defendants’  
12 business model charges up-front fees for debt settlement or bankruptcy services. The  
13 Court accepted at face value Defendants’ representation that bankruptcy petitions were  
14 prepared for all customers at the outset of their engagement with Defendants, whether or  
15 not the customer ultimately decided to file for bankruptcy. The Court stated that  
16 “Defendants have offered some evidence suggesting that the threat of bankruptcy and  
17 preparation of certain documents in connection with bankruptcy can serve a strategic  
18 purpose in debt settlement negotiations. While debt settlement and bankruptcy services  
19 seem to be closely related under Morgan Drexen’s business model, this does not  
20 necessarily mean that the upfront fees are not specific to the bankruptcy petitions Morgan  
21 Drexen and the attorneys help prepare for consumers.” (Summary Judgment Order at 12-  
22 13, Doc. 198.) As a result, the Court found that Defendants had created a genuine dispute  
23 as to the legality of Morgan Drexen’s business model.

24  
25 **B. The Bureau’s Motion for Sanctions**

26 On February 25, 2014, the Bureau served Morgan Drexen with a request for  
27 production of documents, including a request for all documents related to a random  
28 sampling of 450 consumers who were enrolled in a Morgan Drexen program between 2010

1 and 2014. (O'Malley Decl. ¶ 4, Doc. 274-3.) For months, Morgan Drexen failed to  
2 produce the requested documents and failed to comply with Court orders regarding  
3 discovery. (O'Malley Decl. ¶¶ 3-29.) According to Linh Tran, associate general counsel  
4 for Morgan Drexen, Defendants were ready to start producing consumer files to the Bureau  
5 in May or early June 2014. (Transcript of February 10, 2015 hearing at 95, Docs. 278,  
6 280.) However, Jeffrey Katz, Morgan Drexen's general counsel, asked Tran to delay the  
7 production because supposedly there was additional information that Katz believed should  
8 be included in the files. (Id. at 95-97.)

9 On June 13, 2014, the Magistrate Judge issued an order that required Defendants to  
10 produce all consumer files by June 20, 2014. (Doc. 84.) On June 18, 2014, Defendants  
11 requested an extension of time, providing four specific reasons for why they could not  
12 meet the deadline. (Ex Parte App., Doc. 85.) On August 4, 2014, the Magistrate Judge  
13 ordered Morgan Drexen to complete production of the requested documents (Order at 1-2,  
14 Doc. 115), and the Court stated that it "intends to impose monetary sanctions (which  
15 Defendants conceded are appropriate) but will withhold doing so until document  
16 production is complete." (Id. at 3.) Defendants eventually produced the requested  
17 documents for the random sample of consumers. The documents that Morgan Drexen  
18 produced included bankruptcy petitions for the consumers in the sample.

19 On January 23, 2015, the Bureau filed the present Motion for Sanctions. The  
20 Bureau asserts "[i]n the weeks leading up to their document production to the Bureau,  
21 Defendants manufactured bankruptcy petitions that did not previously exist." (Reply at 1.)  
22 Specifically, the Bureau claims that Defendants manipulated, altered, and destroyed  
23 evidence by:

- 24
- 25 (1) creating bankruptcy petitions that did not exist at the time of the Bureau's
  - 26 document request and adding them to consumer files before producing files to
  - 27 the Bureau; (2) altering bankruptcy petitions in consumer files that did exist at
  - 28 the time of the Bureau's document request by inputting information into the

1 petitions to make it look like Morgan Drexen had performed more work on the  
2 petitions than it actually had prior to the Bureau's document request; and (3)  
3 altering log notes in consumer files to hide the fact that it had created and  
4 altered petitions prior to producing the files to the Bureau.

5  
6 (Mem. at 1, Doc. 274-1.) The Bureau contends that Defendants' alleged actions constitute  
7 fraud on the Court and "were premeditated and performed with a bad faith intent to pervert  
8 justice." (Mem. at 2.)

9  
10 **1. The Bureau's Contentions and Evidence**

11 In support of its Motion, the Bureau submitted declarations and provided testimony  
12 regarding Defendants' alleged manipulation, alteration, and destruction of evidence during  
13 the discovery process.

14 First, the Bureau submitted a declaration from Joseph Calvarese, an e-law litigation  
15 support specialist at the Bureau who reviewed the metadata<sup>3</sup> of the bankruptcy petitions  
16 Morgan Drexen produced as part of their production of consumer files to the Bureau.  
17 (Calvarese Decl. ¶¶ 1-12, Doc. 274-5.) According to Calvarese, "[t]he metadata indicates  
18 that Morgan Drexen created huge numbers of bankruptcy petitions *after* the Bureau  
19 commenced its lawsuit and *after* Morgan Drexen received the Bureau's document  
20 request." (Id. ¶ 13 (emphasis in original).) Calvarese asserts that 145 of the 222  
21 bankruptcy petitions that he found in the 150 consumer files he reviewed were created by  
22 Morgan Drexen between June 27, 2014, and July 3, 2014. (Id. ¶¶ 8, 17; see Calvarese  
23 Decl.) 126 of these 145 petitions were for consumers who were not enrolled in a Morgan  
24 Drexen program during that 2014 time period. (Calvarese Decl. ¶ 22; see, e.g., Calvarese  
25

26 \_\_\_\_\_  
27 <sup>3</sup> Metadata provides information about an electronic document's content. "A text document's  
28 metadata may contain information about how long the document is, who the author is, when the  
document was created, and a short summary of the document." (Calvarese Decl. ¶ 4.)

1 Decl., Exs. 3-6.) Only 68 of the bankruptcy petitions Morgan Drexen produced have  
2 creation dates in 2011, 2012, or 2013. (Mem. at 9.)

3 The Bureau cites numerous statements made by Morgan Drexen during this  
4 litigation suggesting that all bankruptcy petitions should have been created at the time the  
5 consumers were enrolled in Morgan Drexen programs. (See Mem. at 10; O’Malley Decl.,  
6 Exs. 15-17, Doc. 274-3; see, e.g., O’Malley Decl., Ex. 15 at 10 (“Morgan Drexen  
7 employees do all of the work necessary to *prepare the bankruptcy petitions at the outset of*  
8 *the engagement by the clients*, so that the petitions can be sent to creditors giving the  
9 attorney a credible threat of filing bankruptcy to prevent further litigation efforts by  
10 creditors.”) (emphasis added).) According to the Bureau, “[f]rom the outset of this  
11 litigation, Defendants have highlighted the creation of petitions as the key fact they believe  
12 removes them from coverage under the” TSR. (Reply at 3.)

13 Second, the Bureau submitted the declaration of Rita Augusta, a former member of  
14 Morgan Drexen’s Board of Directors and the Chief Operating Officer of Morgan Drexen  
15 from in or around 2010 to November 2014. (Augusta Decl. ¶¶ 4, 6, Doc. 274-4; Opp’n at  
16 10 n. 4-5.) In November 2014, Augusta was placed on administrative leave without pay by  
17 Ledda purportedly because she expressed her concerns about Morgan Drexen and certain  
18 actions the company had taken in response to the Bureau’s lawsuit.<sup>4</sup> (Augusta Decl. ¶ 9;  
19 Augusta Decl., Ex. 1, Doc. 274-4.)

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20  
21 <sup>4</sup> Defendants assert that “much of what Augusta told the Bureau is false.” (Opp’n at 11 (emphasis  
22 omitted).) According to Defendants, “since September 25, 2014, Augusta had been angling for a  
23 payoff from Morgan Drexen to buy out her equity and even hired a lawyer threatening a lawsuit  
24 against Morgan Drexen.” (Id.) Augusta allegedly “told other employees she intended to bring  
25 Morgan Drexen down, and, in December 2014 when Morgan Drexen refused to pay her off as she  
26 demanded, she apparently called the Bureau to take revenge against Morgan Drexen and  
27 particularly[] Katz.” (Id.) In essence, Defendants assert that Augusta is lying. “In order to make  
28 determinations about the party’s conduct, a court may ‘make inferences and credibility  
determinations from evidence received.’” *The Sunrider Corp. v. Bountiful Biotech Corp.* No.  
SACV 08-1339, 2010 WL 4589156, at \*5 (C.D. Cal. Nov. 3, 2010) (quoting *Wyle v. R.J. Reynolds*  
*Indus., Inc.*, 709 F.2d 585, 592 (9th Cir. 1983).) Though Defendants have attempted to refute the  
majority of Augusta’s declarations and testimony, the Court finds that, in light of the other  
evidence submitted to the Court, Augusta has provided the Court with credible evidence.



1 Augusta asserts that Katz asked her to help with document production related to this  
2 case in mid-June 2014. (Augusta Decl. ¶ 13.) According to Augusta, Katz and another  
3 Morgan Drexen employee, Nancy Jin, instructed Augusta to “(1) create bankruptcy  
4 petitions for the consumer if there was no petition in the consumer’s file; and (2) add  
5 whatever information was available about consumers to any bankruptcy petitions that were  
6 already in the files to make the petitions appear more complete.” (Id. ¶¶ 13, 15.) Augusta  
7 asserts that Katz told her that “Morgan Drexen needed petitions to appear as complete as  
8 possible in order to make it seem like Morgan Drexen was actually performing  
9 bankruptcy-related work for consumers enrolled in the dual program.” (Id. ¶ 13.) Augusta  
10 further contends that “Ledda was aware of the project to create and alter bankruptcy  
11 petitions.” (Id. ¶ 23; *see also* Transcript of February 10, 2015 hearing at 54-55.)

12 Under Jin’s supervision, Augusta assigned Morgan Drexen employees/processors to  
13 complete this requested work. (Augusta Decl. ¶¶ 16-17.) According to Augusta, Jin  
14 provided the processors with specific instructions on how to create and update the  
15 bankruptcy petitions. (Id. ¶¶ 18, 24.) The processors allegedly were told to backdate the  
16 bankruptcy petitions to make the documents look like they had been created at an earlier  
17 time. (Id. ¶ 24.) Augusta later clarified that her use of the term “backdate” does not refer  
18 to the actual dating of bankruptcy petitions, but rather refers to Defendants’ use of old  
19 versions of petitions to make it seem that they were created earlier than they actually were  
20 created. (Transcript of February 10, 2015 hearing at 56.) Further, Augusta asserts that all  
21 of the processors were directed to complete their work under a new, unique username,  
22 which allowed Morgan Drexen to alter “the document retention system in such a way that  
23 the log notes in a consumer’s file did not reflect that a processor using his or her unique  
24 username had created a petition or altered information in a petition already in the file.”  
25 (Augusta Decl. ¶ 26.) Augusta claims that Katz directed Avi Gupta, the Chief Information  
26 Officer of Morgan Drexen, to delete entries in the log notes related to the creation or  
27 alteration of these bankruptcy petitions. (Id. ¶ 27.)

28 In support of her declaration, Augusta attached spreadsheets that she used to track

1 the processors' work. (Suppl. Augusta Decl., Exs. 1-3, Doc. 262-3.) These spreadsheets  
2 show that, as part of the document production, Defendants performed means tests for  
3 certain customers and then included that information in the bankruptcy petitions produced  
4 to the Bureau. (Id.) A means test is used by Morgan Drexen "to determine whether or not  
5 the client fit[s] the criteria or guidelines to file for bankruptcy." (Transcript of February  
6 10, 2015 hearing at 30-31.)

7 On February 10, 2015, the Court held an evidentiary hearing regarding the Bureau's  
8 Motion for Sanctions, and Augusta testified regarding the alleged events that occurred  
9 during Defendants' document production to the Bureau. (See Transcript of February 10,  
10 2015 hearing.) At the hearing, Augusta asserted that Katz directed her "to go through the  
11 files and if there was no petition there, . . . create a petition; and if there were petitions, . . .  
12 go through the file with the log notes[ and] any documents that were not processed already  
13 and add any information that they could extract from that into the petition." (Id. at 13-14.)  
14 According to Augusta, Katz stated that he needed it "to appear like Morgan Drexen was  
15 doing the work that . . . we stated that we were; that there needed to be work product to  
16 justify the fees that were charged." (Id. at 14.) Augusta testified she was told by Jin that  
17 "it was important for us to [begin with] the cancelled ones that had paid the highest fees,  
18 because those ones needed to have the most complete bankruptcy petition done." (Id. at  
19 16.) Not only were the processors working on the petitions directed to include information  
20 from a variety of written sources, but the processors also were directed to contact active  
21 clients to see if they could get more information that could be included in the bankruptcy  
22 petitions. (Id. at 20.)

23 The Bureau also questioned Augusta regarding an e-mail chain between Augusta,  
24 Jin, and the two processors that Augusta had assigned to work on the document production  
25 project at Morgan Drexen. (Id. at 26-41; Augusta Decl., Ex. 2, Doc. 274-4.) The e-mail  
26 chain includes a chart that details the work that was performed on various consumer files  
27 after the Bureau's document production request. (Augusta Decl., Ex. 2.) The chart shows  
28 that considerable work, including the running of means tests with income information that

1 was provided by the customer at the outset of the engagement, was performed on customer  
2 files after the Bureau’s document production request. (Id.) Further, the e-mail chain  
3 includes a response from Jin that directs the processors to select bankruptcy forms that  
4 were in existence at the time of the “last cleared positive ACH,” which reflects the last  
5 time the customer made a payment. (Id.) The e-mail chain also includes a response from  
6 Jin where she states, in regards to a specific customer’s file, that the “means test has the  
7 incorrect applicable period.” (Id.) Additionally, on June 18, 2014, one of the processors  
8 assigned to the project e-mailed Jin to inform her that means tests were being run for  
9 certain customer files. (Augusta Decl., Ex. 6, Doc. 274-4.) Based on this e-mail chain,  
10 Jin not only was aware of the means tests being run by the processors, but actually “went  
11 through some of those files to determine if everything was the way that she had instructed  
12 . . . [and] stated areas that needed to be reviewed by” the processors. (Transcript of  
13 February 10, 2015 hearing at 41.)

14 Based on this evidence, the Bureau requests that the Court sanction Defendants by  
15 entering a default judgment against them. (Mem. at 2.)

## 16

### 17 **2. Defendants’ Contentions and Evidence**

18 In response to the Bureau’s claim that Defendants falsified evidence, Defendants  
19 describe Morgan Drexen as a “virtual office” and claim that all bankruptcy petitions are  
20 kept in their MDIS computer platform and Automated Bankruptcy Module (“ABM”).  
21 (Opp’n at 1; *see* Tran Decl. ¶¶ 12-15, Doc. 261-1; Gupta Decl. ¶¶ 3-5, Doc. 261-1.)  
22 Defendants describe MDIS as a relational database that stores almost all of the information  
23 relating to Morgan Drexen’s attorney clients. (Opp’n at 6.) Despite the fact that they have  
24 made statements throughout this litigation to the contrary, Defendants now claim that  
25 bankruptcy petitions normally are not created unless an attorney requests that Morgan  
26 Drexen generate one; until that time all of the information “remains housed in the  
27 MDIS/ABM system.” (Opp’n at 21.) Defendants further contend that, in response to the  
28 Bureau’s document production requests and “[t]o expedite production of documents, while

1 at the same time redacting consumer names, [Defendants] generated bankruptcy  
2 petitions . . . so the petitions could be redacted and all information related to a particular  
3 consumer could [be] assembled in one place in a readable form.” (Id. at 7.) According to  
4 Defendants, “the only way to extract all the information the Bureau requested from MDIS  
5 and ABM is to download the information into a bankruptcy petition.” (Id. at 2.)  
6 Defendants therefore contend that terminating sanctions are not appropriate because they  
7 did not act with the intent to falsify or manufacture evidence. (*See generally* id.)

8 Defendants submitted declarations and provided testimony from Morgan Drexen  
9 employees and other individuals involved with the document production that is currently at  
10 issue.

11 First, Defendants submitted a declaration from Katz. (Katz Decl., Doc. 26-1, Ex.  
12 B.) Katz details the directions he purportedly provided Jin and Augusta regarding the  
13 Bureau’s document production requests. (Id. ¶¶ 58-59.) According to Katz, it was  
14 Augusta, not Jin or Katz, who attempted to backdate bankruptcy petitions. (Id. ¶ 59.) Katz  
15 asserts that he in fact told Jin not to backdate the petitions. (Id.) Katz maintains that  
16 “Morgan Drexen did not alter any information in the customer files and the computer data  
17 produced to the Bureau was produced intact and it is still on the database.” (Id. ¶ 61  
18 (emphasis omitted).) However, Katz admits that he directed Jin and Augusta to “input  
19 additional data from all sources available (i.e., Best Case MDIS, unprocessed documents,  
20 oral conversations with clients of the law firm, and etc.)” for the consumer files that were  
21 produced to the Bureau. (Id. ¶ 58.)

22 Katz also testified at the Court’s evidentiary hearing in this matter. (*See* Transcript  
23 of February 10, 2015 hearing at 157-211.) Katz testified that he and Tran were responsible  
24 for keeping the Bureau apprised of the document production process. (Id. at 162.) Katz  
25 explained that when the process took longer than expected, the Bureau began to forcefully  
26 demand the requested information and immediate production of the consumer files. (Id. at  
27 162-165.) According to Katz, the Bureau’s demands concerned him and he recognized  
28 that he would need to speed up the production process. (Id. at 165-167.) After the

1 Magistrate Judge granted the Bureau’s motion to compel, Katz became “very alarmed  
2 about [Defendants’] ability to” meet the 7-day deadline, and recognized that if they failed  
3 to meet that deadline, Defendants could be subject to “potential significant sanctions.” (Id.  
4 at 166-167.) Katz even considered “the possibility there would be terminating sanctions.”  
5 (Id. at 170.)

6 Katz claims that because he has been practicing law for more than 20 years, he  
7 “would [not have] manufactured evidence to defraud. [His] concern was [to] get the  
8 information in a comprehensive fashion as quickly as possible and not risk sanctions.” (Id.  
9 at 188.) Yet, despite Katz’s vast litigation experience, he never informed the Bureau,  
10 Defendants’ trial counsel, or the Court that Defendants were generating bankruptcy  
11 petitions. (Id. at 177-178.) Even though certain documents and log notes were ready to be  
12 produced to the Bureau in June 2014, and Defendants were facing potential sanctions if  
13 they failed to comply with the Court’s production deadlines, Katz asked Tran not to  
14 produce these documents and log notes to the Bureau. (Id. at 195-202.) Katz claims that  
15 he did not inform anyone of the creation of bankruptcy petitions because Defendants were  
16 “understaffed and overwhelmed by the demands.” (Id. at 178.)

17 Second, Defendants submitted declarations from Tran and Gupta. (Tran Decl., Doc.  
18 261-1; Gupta Decl., Doc. 261-1.) Tran refutes Augusta’s assertion that any log entries  
19 were “suppressed” and/or “deleted.” (Tran Decl. ¶ 40.) Gupta also claims that “[a]t no  
20 time during the course of Morgan Drexen’s responding to the Bureau’s document request  
21 did . . . Katz[] ever request that [Gupta] suppress or delete log notes in a law firm client’s  
22 file.” (Gupta Decl. ¶ 6.) Gupta asserts that, after conducting a search of the data on  
23 MDIS, he has determined “that there have been no log notes suppressed or deleted.”  
24 (Gupta Decl. ¶ 7; Transcript of February 10, 2015 hearing at 151-152.) According to  
25 Gupta, it was Augusta, without Gupta’s knowledge, who “created alias petition processor  
26 users termed ‘Special Project’ for two users” and intended to suppress log notes. (Gupta  
27 Decl. ¶¶ 9-10; Transcript of February 10, 2015 hearing at 151; Gupta Decl., Ex. 1, Doc.  
28 261-1; *see also* Bush Decl. ¶¶ 10-14, Doc. 261-1; Knox Decl. ¶¶ 8-9, Doc 261-1.)

1 Third, Defendants submitted declarations from Jin and Armidi Addessi, a certified  
2 bankruptcy petition preparer who has been employed by Morgan Drexen since December  
3 2011. (Jin Decl., Doc. 261-1; Addessi Decl., Doc. 261-1.) Jin contends that she never  
4 acted outside of the scope of the instructions she received from Katz and Augusta  
5 regarding the document production requests and redaction project. (Jin Decl. ¶ 10.)  
6 According to Jin, it was Augusta who instructed her to backdate the bankruptcy petitions  
7 by using the “‘last cleared positive ACH’ . . . as the time frame in transferring the data in  
8 the Client’s file from all available sources.” (Id. ¶ 13.) Jin supports Katz’s assertion that  
9 he told her that “under no circumstances should the [bankruptcy petitions] be dated with  
10 the ‘last cleared positive ACH’ date” and that instead the bankruptcy petitions should not  
11 be dated at all.” (Id. ¶ 14.) Further, Addessi maintains that Jin never directed her to create  
12 bankruptcy petitions so that they could “look as good as we can” in relation to this case,  
13 that no one ever told him to alter log notes, and that Jin never directed him to pick a  
14 bankruptcy petition format that was different than the one originally used for the file.  
15 (Addessi Decl. ¶¶ 8-11.) However, Jin admits that processors working on the document  
16 production for the Bureau were directed “to cull the information from a variety of  
17 locations,” including “the MDIS platform, documents, log entries evidencing information  
18 provided by the consumers via telephone, MDCS which contained notes of Orientation  
19 Appointments, and handwritten notes.” (Jin Decl. ¶ 12.) Addessi also admits that he was  
20 permitted to contact consumers to secure additional information to include in the  
21 documents that would be produced to the Bureau. (Addessi Decl. ¶ 6.)

22 Fourth, Defendants submitted a declaration from Ledda. (Ledda Decl., Doc. 261-  
23 1.) Ledda claims that he played a very limited role in Defendants’ production of  
24 documents to the Bureau. (Ledda Decl. ¶ 3.) Yet, at the evidentiary hearing, Ledda  
25 confirmed that he knew that Morgan Drexen was creating bankruptcy petitions not in the  
26 ordinary course of business in order to produce them to the Bureau. (February 10, 2015  
27 hearing at 109.) He does not refute that he had discussions with Augusta regarding the  
28 redaction and production process, but he claims that Augusta has distorted their

1 conversations in a disingenuous way. (Ledda Decl. ¶ 8.) Ledda also admits that  
2 Defendants generated bankruptcy petitions and produced them to the Bureau with  
3 information that had not yet been input into Defendants’ systems. (*See Id.* ¶ 4 (“The data  
4 was scattered and housed in different systems and different formats: (1) MDIS, (2) ABM  
5 Bankruptcy software, (3) Old versions of Best Case Bankruptcy software, (4) Orientation  
6 Appointment logs, (5) Unprocessed Bulk Mail, (4) [sic] Partial Orientation recordings, (5)  
7 [sic] other misc. sources.”).) However, Ledda maintains that his only role in the document  
8 production process was assisting “with the technology issues related to the desired use of  
9 an auto redaction process and the compensation for petition processors that would be  
10 performing work for the legal team that would be outside of the normal course of  
11 business.” (February 10, 2015 hearing at 111; *id.* at 112.) Ledda “expected that [the  
12 Bureau] would have been notified of these petitions as they were created outside the  
13 normal course of business,” but claims that he never discussed with Katz whether the  
14 Bureau had been informed of the creation of the bankruptcy petitions. (*Id.* at 115-116.)

15 Based on this evidence, Defendants request that the Court deny Plaintiff’s Motion  
16 for Sanctions. (Opp’n.)

17  
18 **III. LEGAL STANDARD**

19 “There are two sources of authority under which a district court can sanction a party  
20 who has despoiled evidence: [1] the inherent power of federal courts to levy sanctions in  
21 response to abusive litigation practices, and [2] the availability of sanctions under [Federal  
22 Rule of Civil Procedure] 37 against a party who ‘fails to obey an order to provide or permit  
23 discovery.’” *Leon v. IDX Sys. Corp.*, 464 F.3d 951, 958 (9th Cir. 2006) (quoting Fed. R.  
24 Civ. P. 37(b)(2)(A)). “A court may sanction spoliation by: imposing monetary sanctions;  
25 instructing the jury to draw an adverse inference against the despoiling party; excluding  
26 testimony based on despoiled evidence proffered by the despoiling party; or, if willfulness  
27 is found, entering default judgment against the despoiling party.” *Columbia Pictures, Inc.*  
28 *v. Bunnell*, No. 2:06CV01093 FMC-JCX, 2007 WL 4877701, at \*4 (C.D. Cal. Dec. 13,

1 2007).

2 First, a district court “‘can sanction a party who has despoiled evidence’ under its  
3 ‘inherent power . . . to levy sanctions in response to abusive litigation practices.’” *Pringle*  
4 *v. Adams*, No. SACV 10-1656-JST RZX, 2012 WL 1103939, at \*7 (C.D. Cal. Mar. 30,  
5 2012) (quoting *Leon*, 464 F.3d at 958). Entry of a default judgment is permitted when the  
6 disobedient party has “willfully deceived the court and engaged in conduct utterly  
7 inconsistent with the orderly administration of justice.” *Wyle v. R.J. Reynolds Indus., Inc.*,  
8 709 F.2d 585, 589 (9th Cir. 1983). A terminating sanction, however, may only issue if the  
9 violation or abuse is willful, in bad faith, or the fault of the party. *Id.* “[W]illfulness, bad  
10 faith, or fault does not require wrongful intent; rather, disobedient conduct not shown to be  
11 outside the party’s control is by itself sufficient to establish willfulness, bad faith, or fault.”  
12 *Sanchez v. Rodriguez*, 298 F.R.D. 460, 463 (C.D. Cal. Mar. 18, 2014).

13 Second, Federal Rule of Civil Procedure 37 authorizes district courts to issue a  
14 “wide range of sanctions when a party fails to comply with the rules of discovery or with  
15 court orders enforcing those rules.” *Wyle*, 709 F.2d at 589; Fed. R. Civ. P. 37. A district  
16 court may render a default judgment against a party that “fails to obey an order to provide  
17 or permit discovery.” Fed. R. Civ. P. 37(b)(2)(A).

18

19 **IV. DISCUSSION**

20 **A. Gerald Klein’s Lack of Knowledge**

21 As an initial matter, the Court notes that during the Final Pretrial Conference  
22 hearing on February 4, 2015, Defendants’ lead trial counsel, Gerald Klein, asserted that he  
23 had no knowledge of Defendants’ creation of bankruptcy petitions prior to the filing of the  
24 Bureau’s Motion for Sanctions. (Transcript of February 4, 2015 hearing at 9-11, Doc.  
25 271.) Based on the evidence submitted to the Court and Klein’s statements under penalty  
26 of perjury, the Court is convinced that Klein did not have any knowledge of Defendants’  
27 falsification of evidence. (*See also* Transcript of February 4, 2015 hearing at 16, where the  
28 Bureau’s counsel states that “Klein has represented to the Court that he was unaware of this



1 situation, and we take him at his word.”).)

2 Accordingly, the Court finds that Klein should not be held accountable for the  
3 actions of his clients.

4

5 **B. Morgan Drexen’s Willfulness, Bad Faith, and Fault**

6 It is well settled that the entry of default judgment is warranted when “a party has  
7 engaged deliberately in deceptive practices that undermine the integrity of judicial  
8 proceedings.” *Anheuser-Busch, Inc. v. Natural Beverage Distributors*, 69 F.3d 337, 348  
9 (9th Cir. 1995); *see also Phoeceene Sous-Marine, S.A. v. U.S. Phosmarine, Inc.*, 682 F.2d  
10 802, 806 (9th Cir. 1982) (“It is firmly established that the courts have inherent power to  
11 dismiss an action or enter a default judgment to ensure the orderly administration of justice  
12 and the integrity of their orders.”). It is now clear to the Court that Defendants do not  
13 create bankruptcy petitions in the normal course of business. The evidence shows that  
14 Defendants not only acted willfully and in bad faith by falsifying evidence, but also  
15 decided to continuously deceive their own trial counsel, opposing counsel, and the Court  
16 by engaging in practices that have undermined the integrity of judicial proceedings.

17 In its order denying summary judgment, the Court relied on Defendants’ assertions  
18 that Chapter 7 bankruptcy petitions were prepared for all clients at the outset of their  
19 engagement with Morgan Drexen, whether or not the customer ultimately decides to file  
20 for bankruptcy. (Order at 4-5; Defs’ SGI ¶¶ 203, 209, 212; Defs’ Opp’n at 7-8, 18; Klein  
21 Decl., Doc. 188-23; Rugeti Decl., Doc. 188-22.) The Court explicitly relied on the fact  
22 that Defendants “offered some evidence suggesting that the threat of bankruptcy and  
23 *preparation* of certain documents in connection with bankruptcy can serve a strategic  
24 purpose in debt settlement negotiations,” and found that a genuine dispute of material fact  
25 existed as to whether the upfront fees charged by Defendants were “specific to the  
26 bankruptcy petitions Morgan Drexen and the attorneys help *prepare* for consumers.”  
27 (Order at 12-13 (emphasis added).) However, now, only after Defendants’ prior  
28 statements have been shown to be false, Defendants claim that bankruptcy petitions

1 normally are not created unless an attorney requests that Morgan Drexen generate one;  
2 until that time all of the information “remains housed in the MDIS/ABM system.” (Opp’n  
3 at 21.) The fact that Defendants now claim for the first time that bankruptcy petitions are  
4 not actually prepared for clients at the outset of their engagement with Defendants strongly  
5 suggests that Defendants have deceived the Court in a way that not only undermined the  
6 Court’s previous order denying summary judgment, but also now threatens the integrity of  
7 trial.

8         Though the Court finds Augusta’s declarations and testimony credible, even if the  
9 Court were to ignore her allegations, the evidence overwhelmingly reflects that Defendants  
10 acted willfully and in bad faith by falsifying evidence during the discovery process.

11         First, Defendants admit that they were ready to start producing consumer files to the  
12 Bureau in May or early June 2014. (Transcript of February 10, 2015 hearing at 95, Docs.  
13 278, 280.) However, Katz asked Tran to delay the production because there was additional  
14 information that Katz wanted to include in the files. (Id. at 95-97.) Katz testified that,  
15 even though certain documents and log notes were ready to be produced to the Bureau in  
16 June 2014, and Defendants were facing potential sanctions if they failed to comply with  
17 the Court’s production deadlines, Katz asked Tran not to produce these documents and log  
18 notes to the Bureau. (Id. at 195-202.) Defendants have failed to explain why, even though  
19 a large portion of the requested discovery could have been produced to the Bureau,  
20 Defendants chose to risk litigation sanctions by delaying production. Absent any  
21 explanation by Defendants, the logical explanation is that Morgan Drexen delayed  
22 production in order to create hundreds of new bankruptcy petitions to produce to the  
23 Bureau because they knew the absence of such petitions would raise serious red flags.  
24 (*See generally* Calvarese Decl.)

25         Second, Defendants’ decision to produce the requested discovery in the form of  
26 bankruptcy petitions strongly suggests an intent to deceive the Court and opposing  
27 counsel. Defendants contend that “not only is the bankruptcy petition the simplest and  
28 most efficient method to extract data from ABM, but it is the only method to extract data

1 from ABM.” (Tran Decl. ¶ 25 (emphasis omitted).) However, at the evidentiary hearing,  
2 Defendants admitted that the requested customer information could have been produced as  
3 raw data, and log notes could have been produced in a form other than bankruptcy  
4 petitions (e.g. as a .csv file). (Transcript of February 10, 2015 hearing at 153-154.)  
5 Further, Defendants specifically chose to use old versions of bankruptcy petitions that  
6 coincided with the last payment that the customer had made to Morgan Drexen, rather than  
7 current versions of the bankruptcy petitions. (Id. at 56; Jin Decl. ¶ 13.) Defendants have  
8 not provided a convincing reason for why they would decide to use old versions of  
9 bankruptcy petitions if the only goal was to produce the requested information to the  
10 Bureau in a single and convenient format. Once again, Defendants’ actions strongly  
11 suggest that they were engaging in behavior intended to mislead the Court and the Bureau  
12 by attempting to pass off bankruptcy petitions as if they had been created in the normal  
13 course of business.

14 Third, Defendants admit that the processors assigned to work on the document  
15 production project for the Bureau were directed “to cull the information from a variety of  
16 locations,” including “the MDIS platform, documents, log entries evidencing information  
17 provided by the consumers via telephone, MDCS which contained notes of Orientation  
18 Appointments, and handwritten notes.” (Jin Decl. ¶ 12.) Jin and Augusta were directed to  
19 “input additional data from all sources available (i.e., Best Case MDIS, unprocessed  
20 documents, oral conversations with clients of the law firm, and etc.” for the consumer files  
21 that were produced to the Bureau. (Katz Decl. ¶ 58; *see also* Ledda Decl. ¶ 4.) Processors  
22 working on the petitions also were directed to contact active clients to see if they could get  
23 more information that could be included in the bankruptcy petitions. (Addessi Decl. ¶ 6.)  
24 Defendants thus gathered information from a variety of sources and input data into  
25 bankruptcy petitions that did not exist prior to the Bureau’s document production request.  
26 The only logical conclusion is that Defendants were attempting to make it seem that more  
27 substantive bankruptcy work had been performed on customer files to support Defendants’  
28 charging of upfront fees.

1 Fourth, Defendants ran means tests for certain customers and included that  
2 information in the bankruptcy petitions produced to the Bureau. (Suppl. Augusta Decl.,  
3 Exs. 1-3.) Defendants have failed to provide an explanation for why means tests needed to  
4 be run on consumer files after the Bureau's document production request. Once again, the  
5 only logical conclusion is that Defendants were attempting to make it seem that more  
6 substantive and complete bankruptcy work had been performed on certain consumer files  
7 before producing the files to the Bureau. And while Defendants claim that Augusta was  
8 the person who directed the processors to perform these means tests, the evidence  
9 submitted to the Court proves that Defendants not only knew that means tests were being  
10 performed, but that Jin actually "went through some of those files to determine if  
11 everything was the way that she had instructed . . . [and] stated areas that needed to be  
12 reviewed by" the processors. (Transcript of February 10, 2015 hearing at 41.) Even if it  
13 were true that Jin conducted only one means test on a customer file herself (*see id.* at 121),  
14 the e-mails between Augusta, Jin, and the processors reveal that Defendants were aware  
15 and actively involved in the running of means tests.

16 Fifth, and maybe most damning to Defendants' case, Defendants had numerous  
17 opportunities to inform the Court, opposing counsel, or its own trial counsel of the creation  
18 of new bankruptcy petitions. However, they continually failed to do so.

19 On June 13, 2014, the Magistrate Judge issued an order that required Defendants to  
20 produce all consumer files by June 20, 2014. (Doc. 84.) On June 18, 2014, Defendants  
21 requested an extension of the deadline, providing four specific reasons for why they could  
22 not meet the deadline (Ex Parte App., Doc. 85.) Yet, Defendants never informed the Court  
23 that at least part of the reason for the delay was the fact that Defendants were creating  
24 bankruptcy petitions to produce to the Bureau.

25 Further, in opposition to the Bureau's subsequent motion for litigation sanctions,  
26 Defendants submitted a declaration from Tran which provided several reasons why  
27 Defendants were unable to meet their productions deadlines. (Opp'n, Doc. 100; Tran  
28 Decl., Dec. 100-3; *see also* Transcript of February 10, 2015 hearing at 100-102.) Though

1 Tran delineated five specific reasons why Defendants could not comply with the Court’s  
2 production deadlines, Defendants once again failed to inform the Court that Defendants  
3 were creating hundreds of new bankruptcy petitions to produce to the Bureau. (*See*  
4 Calvarese Decl. ¶¶ 8, 17; Calvarese Decl., Ex. 1, Doc. 274-5 (showing that of the 222  
5 bankruptcy petitions that Calvarese found in the 150 consumer files he reviewed, 145 were  
6 created by Morgan Drexen between June 27, 2014, and July 3, 2014, and 126 of these 145  
7 petitions were for consumers who were not enrolled in a Morgan Drexen program during  
8 that 2014 time period).)

9         Additionally, Katz testified that, after the Magistrate Judge granted the Bureau’s  
10 motion to compel, he became “very alarmed about [Defendants’] ability to” meet the 7-day  
11 deadline, and recognized that if they failed to meet that deadline Defendants could be  
12 subject to “potential significant sanctions.” (Transcript of February 10, 2015 hearing at  
13 166-167.) He even considered “the possibility there would be terminating sanctions.” (*Id.*  
14 at 170.) Nevertheless, once again, Katz chose not to inform the Bureau, Defendants’ trial  
15 counsel, or the Court that part of the reason for the delay was that Defendants were  
16 generating bankruptcy petitions. (*Id.* 177-178.) Defendants chose to risk sanctions, and  
17 potentially terminating sanctions, rather than inform the Court that new bankruptcy  
18 petitions were being created for production.

19         During the discovery process, Defendants also deposed one of the Bureau’s experts,  
20 Katherine Porter, who provided testimony related to the bankruptcy petitions produced by  
21 Defendants in response to the Bureau’s request. Even though Katz was present at this  
22 deposition, and Porter’s testimony opined specifically on many of the newly created  
23 bankruptcy petitions, Katz never informed the Bureau or Defendants’ trial counsel that the  
24 petitions were not created in the ordinary course of business. (*Id.* at 208-209.)

25         Finally, even after the Court issued its order denying summary judgment, in which  
26 the Court clearly relied on Defendants’ misleading assertions regarding the preparation and  
27 creation of bankruptcy petitions that purportedly occurred in the ordinary course of  
28 business, Katz never informed the Court, the Bureau, or Defendant’s trial counsel that new

1 bankruptcy petitions had been created and then produced to the Bureau. (Id. at 210-211.)  
2 “A party’s destruction of evidence qualifies as willful spoliation if the party has  
3 some notice that the documents were potentially relevant to the litigation before they were  
4 destroyed.” *Leon*, 464 F.3d at 959 (internal quotation marks and citation omitted).  
5 Further, “[t]he duty to preserve documents attaches when a party should have known that  
6 the evidence may be relevant to future litigation.” *Pringle*, 2012 WL 1103939, at \*7  
7 (quoting *In re Napster, Inc. Copyright Litig.*, 462 F. Supp. 2d 1060, 1068 (N.D. Cal.  
8 2006)). Not only may bad faith destruction of evidence result in the issuance of  
9 terminating sanctions, but the manufacturing or alteration of evidence may warrant the  
10 issuance of a default judgment as well. *See PersonalWeb Technologies, LLC v. Google*  
11 *Inc.*, No. C13-01317-EJD (HRL), 2014 WL 580290, at \*2 (N.D. Cal. Feb. 13, 2014).  
12 After holding an evidentiary hearing and reviewing the evidence submitted against  
13 Defendants, the Court now is convinced that Defendants willfully and in bad faith engaged  
14 in a coordinated and extensive effort to deceive the Court and opposing counsel.  
15 Defendants blatantly falsified evidence and then concealed this fact from the Court,  
16 opposing counsel, and even their own counsel at every turn. Accordingly, the Court finds  
17 that Defendants’ conduct was “utterly inconsistent with the orderly administration of  
18 justice.” *Wyle*, 709 F.2d at 589.

19  
20 **C. Factors Relevant to the Imposition of a Terminating Sanction**

21 Nevertheless, under either Rule 37 or the district court’s inherent power, “[b]efore  
22 imposing the harsh sanction of dismissal [or default judgment], the district court must  
23 weigh several factors: (1) the public’s interest in expeditious resolution of litigation; (2)  
24 the court’s need to manage its dockets; (3) the risk of prejudice to the party seeking  
25 sanctions; (4) the public policy favoring disposition of cases on their merits; and (5) the  
26 availability of less drastic sanctions.” *Anheuser-Busch*, 69 F.3d at 348 (citation omitted).

1                   **1. The Public’s Interest in Expedient Resolution of Litigation**

2                   This factor always favors imposing sanctions. *Sunrider*, 2010 WL 4589156, at \*6.  
3                   The granting of a default judgment is appropriate when a party’s conduct causes  
4                   considerable delays in a case, such as when a court needs to continue trial, a plaintiff is  
5                   forced to file discovery motions after the discovery cut-off date, or the filing of multiple  
6                   sanctions motions frustrates a court’s and the parties’ ability to resolve the litigation. *Id.*  
7                   Here, because of Defendants’ deceitful conduct during the discovery process and  
8                   throughout this litigation, the Court has had to delay trial and hold an evidentiary hearing.  
9                   Further, the Bureau has been forced to file numerous discovery motions, motions to  
10                  compel, and motions for sanctions. As a result, the Court finds that Defendants’ conduct  
11                  has caused considerable delays in this case and has threatened Plaintiff’s and the Court’s  
12                  ability to resolve the litigation.

13                  Accordingly, the Court finds that this factor weighs in favor of the entry of default  
14                  judgment against Defendants.

15  
16                   **2. The Court’s Need to Manage its Docket**

17                  This factor also almost always weighs in favor of granting a default judgment.  
18                  *Sunrider*, 2010 WL 4589156, at \*6. If a party poses unnecessary hurdles in the resolution  
19                  of the action, consumes more than his share of judicial time and resources, and affects a  
20                  court’s ability to manage its other cases, entering default judgment may be warranted. *Id.*  
21                  Defendants’ falsification of evidence and deceitful conduct throughout the discovery  
22                  process have created considerable hurdles to the resolution of this action. The Magistrate  
23                  Judge and this Court have had to decide numerous discovery and sanctions motions, delay  
24                  trial, and hold an evidentiary hearing because of Defendants’ wrongdoing. As a result,  
25                  Defendants have consumed more than their fair share of judicial time and resources and  
26                  threatened the Court’s ability to manage its docket.

27                  Accordingly, this factor weighs in favor of terminating sanctions.

1                                   **3.     The Risk of Prejudice to the Party Seeking Sanctions**

2             “The prejudice inquiry looks to whether the [spoiling party’s] actions impaired [the  
3 non-spoiling party’s] ability to go to trial or threatened to interfere with the rightful  
4 decision of the case.” *Leon*, 464 F.3d at 959 (alterations in original) (internal quotation  
5 marks and citation omitted). “For the Court to impose the sanction of default, it must find  
6 that there is a nexus between the Defendants’ misconduct and the merits of the case.”  
7 *Columbia Pictures*, 2007 WL 4877701, at \*6. A party suffers prejudice when it is led to  
8 rely on incomplete information or spotty evidence or when the opposing party willfully  
9 thwarts the discovery process. *Pringle*, 2012 WL 1103939, at \*9; *Sunrider*, 2010 WL  
10 4589156, at \*8. “Whether or not the documents would have changed the outcome of the  
11 trial is not the issue in determining prejudice.” *Anheuser-Busch*, 69 F.3d at 354.  
12 Moreover, “it is appropriate to presume that where documents relevant to the merits of the  
13 litigation have been concealed the deception casts doubt on the concealing party’s case.”  
14 *Id.*

15             Defendants contend that the Bureau has not suffered any prejudice because “no  
16 evidence was destroyed. Nothing was lost. We’re going to trial on the same basic issues.”  
17 (Transcript of February 4, 2015 hearing at 11.) However, not only has the Court relied on  
18 Defendants’ misrepresentations and falsified evidence, but the Bureau also has suffered  
19 prejudice as a result of Defendants’ wrongdoing. From the outset of this litigation,  
20 Defendants have argued that they are entitled to charge upfront fees because of the  
21 considerable bankruptcy work performed for clients. (*See, e.g.*, O’Malley Decl., Ex. 15 at  
22 10.) As discussed above, the Court has determined that the existence and use of  
23 bankruptcy petitions is highly relevant to the central issue of whether Defendants’ business  
24 model charges up-front fees for debt settlement or bankruptcy services. The number of  
25 bankruptcy petitions that Defendants prepared and created for clients relates directly to the  
26 amount of substantive bankruptcy work Defendants actually performed for its customers.  
27 As a result, the creation and number of bankruptcy petitions is at the heart of the defense in  
28 this case.



1           Therefore, there is no question that Defendants’ falsification of evidence threatened  
2 to distort the resolution of the case by forcing the Bureau to rely on fabricated and  
3 manufactured evidence. Here, Defendants destroyed the snapshot of what the petitions  
4 would have actually looked like had they simply been produced in the ordinary course of  
5 business. The Bureau has been misled and prejudiced throughout the discovery process,  
6 when preparing its experts for depositions, in arguing for and against summary judgment,  
7 and during its preparation for trial. The Bureau asserts that it “has wasted considerable  
8 time (deposition and trial preparation) and incurred significant expense (retention of expert  
9 Katherine Porter) responding to Defendants’ canard that they actually perform bankruptcy  
10 work on bankruptcy petitions and present those bankruptcy petitions to third parties.”  
11 (Reply at 8.) The Court agrees, and thus finds that Defendants’ falsification and alteration  
12 of evidence has prejudiced the Bureau. Even if this prejudice could be “mitigated  
13 somewhat by [the Bureau’s] success in locating some relevant evidence despite  
14 Defendants’ misconduct, this factor nonetheless weighs strongly in favor of terminating  
15 sanctions.” *Columbia Pictures*, 2007 WL 4877701, at \*7.

16           Accordingly, the Court finds that this factor weighs in favor of an entry of default  
17 judgment against Defendants.

18

19           **4. The Public Policy Favoring Disposition on the Merits**

20           This factor almost always weighs against dismissal. *See Sunrider*, 2010 WL  
21 4589156, at \*8 (“This factor by its very title falls against the imposition of terminating  
22 sanctions”). Defendants already have undermined the integrity of the Court’s summary  
23 judgment order. And the Court recognizes that the issuance of terminating sanctions prior  
24 to trial would prevent the Court from disposing of this case on the merits. However, here,  
25 the ability to reach a merits determination has already been compromised by the  
26 falsification of evidence.

27           Accordingly, the Court finds that this factor weighs only slightly against  
28 terminating sanctions. Thus, this factor “is insufficient to outweigh the other four factors.”

1 *Pringle*, 2012 WL 1103939, at \*10.

2

3 **5. The Availability of Less Drastic Sanctions**

4 “The Court may dismiss the case based on spoliation of evidence where (1) less  
5 drastic sanctions would be inappropriate, (2) the Court implemented alternative sanctions  
6 before ordering dismissal, and (3) the Court warned the party of dismissal before ordering  
7 dismissal.” *Id.* (citing *Leon*, 464 F.3d at 960).

8 As to the first criterion, imposition of a lesser sanction is not appropriate if it would  
9 reward a defendant for its misconduct. *Wm. T. Thompson Co. v. Gen. Nutrition Corp.*, 593  
10 F. Supp. 1443, 1456 (C.D. Cal. 1984). Further, lesser sanctions, such as the exclusion of  
11 evidence or a jury instruction creating an evidentiary presumption, are insufficient if they  
12 would be futile. *Leon*, 464 F.3d at 960. Here, the Court cannot issue a jury instruction as a  
13 lesser sanction because Defendants waived their right to a jury trial. (Stipulation, Doc.  
14 219.) Additionally, Defendants have called into question the authenticity of any  
15 bankruptcy work they claim they have performed for customers. The central issue of this  
16 case is whether Defendants provide bankruptcy services that warrant charging up-front  
17 fees. As a result, a lesser sanction excluding evidence would require the Court to exclude  
18 all evidence of bankruptcy services performed by Defendants, a ruling that would be an  
19 effective dismissal. Finally, “[i]t is appropriate to reject lesser sanctions where the court  
20 anticipates continued deceptive misconduct.” *Anheuser-Busch*, 69 F.3d at 352. Based on  
21 the extent of Defendants’ misrepresentation and falsification of evidence, the Court  
22 anticipates that Defendants would continue to deceive the Court, its own trial counsel, and  
23 opposing counsel if the Court allowed this case to proceed to trial. Thus, the first criterion  
24 under this factor weighs in favor of entering default judgment.

25 The second and third criteria are inapplicable when “the destruction of the evidence  
26 occurred before the court had any opportunity to warn” the disobedient party. *Leon*, 464  
27 F.3d at 960; *Pringle*, 2012 WL 1103939, at \*10. “[A]n explicit warning is not always  
28 necessary.” *Anheuser-Busch*, 69 F.3d at 353 (citation and quotation marks omitted).

1 Nevertheless, Defendants admitted that they were aware that terminating sanctions could  
2 be issued against Defendants if they continued to violate Court orders. (Transcript of  
3 February 10, 2015 hearing at 170.) The Magistrate Judge also explicitly stated that he  
4 would be issuing monetary sanctions after document production was complete. (Order at  
5 3, Doc. 115.) Thus, the Court finds that the second and third criteria under this factor also  
6 weigh in favor of entering default judgment against Defendants.

7 Although termination of a case is a harsh sanction appropriate only in  
8 “extraordinary circumstances,” *Halaco Eng'g Co. v. Costle*, 843 F.2d 376, 380 (9th Cir.  
9 1988), the circumstances in this case warrant the entry of default judgment against  
10 Defendants. “Lesser sanctions would not be adequate to punish the [D]efendants for the  
11 wrongful conduct and ameliorate the prejudice and harm to the [Bureau].” *Columbia*  
12 *Pictures*, 2007 WL 4877701, at \* 8.

13 Accordingly, the Court GRANTS the Bureau’s Motion for Sanctions and enters  
14 default judgment against Morgan Drexen.

15  
16 **D. Personal Liability of Walter Ledda**

17 At the evidentiary hearing, Ledda confirmed that he knew that Morgan Drexen was  
18 creating bankruptcy petitions not in the ordinary course of business in order to produce  
19 them to the Bureau. (February 10, 2015 hearing at 109.) Yet, Ledda maintained that his  
20 only role in the document production process was assisting “with the technology issues  
21 related to the desired use of an auto redaction process and the compensation for petition  
22 processors that would be performing work for the legal team that would be outside of the  
23 normal course of business.” (Id. at 111; id. at 112.) Ledda contends that he “expected that  
24 [the Bureau] would have been notified of these petitions as they were created outside the  
25 normal course of business,” but claims that he never discussed with Katz whether the  
26 Bureau had been informed of the creation of the bankruptcy petitions. (Id. at 115-116.)

27 The Court finds that the briefing, supporting documentation, and evidence  
28 submitted by the parties is insufficient for the Court to determine whether Ledda should be

1 held personally liable for Morgan Drexen’s wrongful conduct at this time. Accordingly,  
2 the Court orders that the parties provide supplemental briefing regarding the personal  
3 liability of Ledda and whether default judgment should be entered against him as well.

4  
5 **V. CONCLUSION**

6 For the foregoing reasons, the Court GRANTS the Bureau’s Motion for Sanctions  
7 as to Defendant Morgan Drexen Inc. (Docs. 255-2, 274.) Pursuant to this Order, all other  
8 pending motions are DENIED as moot. (Docs. 248, 250.)

9 The Court ORDERS supplemental briefing regarding the personal liability of  
10 Defendant Walter Ledda and whether the Court should enter default judgment against him  
11 as well. The Bureau shall file a supplemental brief no later than **May 1, 2015**. Defendants  
12 may respond to the Bureau’s supplemental brief no later than **May 15, 2015**. Any reply is  
13 due no later than **May 22, 2015**.

14  
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17 DATED: April 21, 2015



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JOSEPHINE L. STATON  
UNITED STATES DISTRICT JUDGE